

O CLEANR GRUPA



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Target market

The target market assessment by the product manufacturer Signet Bank AS has led to the conclusion that: (i) the target market for the Bonds is eligible counterparties, professional clients, and retail clients, each as defined in Directive 2014/65/EU (MIFID II); (ii) all channels for distribution of the Bonds to eligible counterparties, professional clients and retail clients are appropriate.

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Executive Summary





Group at a Glance

- Leading Latvian environmental services Group
- Provides full waste management life-cycle from collecting and sorting to recycling
- The largest waste management service provider in capital city Riga. Also servicing 3 major Latvian cities as well as numerous towns and municipalities
- Industry consolidator with proven track record; since 2014 has performed more than 5 M&A transactions
- Making shift to clean-tech company by restructuring the Group into more lean and efficient organization
- Developing focus to ESG principles by creating value in all the stakeholder parties
- Highest digitalisation level in industry
- Debut in bond market in order to finance growth via M&A and investments in new business lines

Brands:

cleanr

Waste management

cleanř Verso

Industrial and commercial waste management

vizĭ

Premises cleaning and property management

vizií **Urban** Maintenance of territories and roads EXECUTIVE SUMMARY O

100% Latvian capital company >50 000

>1300

>500 000 serviced inhabitants of Latvia

Market leader No.1

Waste management, Premises cleaning and Maintenance of urban territories and roads

53.8 million €

turnover (2021)

0.9 million €

Net Debt (2021)

10.1 million € EBITDA (2021)

Platinum category

Sustainability index

4 ISO certificates:

Quality ISO 9001:2015 Environment ISO 14001:2015 Occupational safety ISO 45001:2018 Energy management ISO 50001:2018



For more than 75 years

Road transport company of the Riga City Public Works Department.

1944

1990



L&T acquires Hoetika.

The only and exclusive

service provider in Riga

waste management

2004

2005

The first steps in

providing property

management services.

2007

First steps in the

The first client is

provision of pavement

maintenance services.

Jurmala municipality.

The company starts offering road

2010

2014

and Eko Rija.

cleanĭ

CleanR company is

Guntars Kokorevičs,

The purchase of the

companies Eko Terra

purchased (100%) by

maintenance services.

The first customer is Riga

International Airport.

Vides resursu centrs

EXECUTIVE SUMMARY

previously CEO of Riga Stock Exchange and Regional manager of Veolia Group.

VIDES PAKALPOJUMU GRUPA

With the brand "Vides pakalpojumu grupa" CleanR launches municipal waste management in Liepāja.

VIZI

Spin-off of premises cleaning business under subsidiary VIZII.

CleanR acquires 50% shares of roads building and maintenance company "Roadeks".

2021

2015 2016

In the territory of "Getliņi" CleanR launches the largest municipal waste sorting centre in the region -Vides Resursu centrs.

Establishes the construction waste sorting and recycling centre "Nomales".

2020

For the next 7 years new agreement on waste management signed with Riga municipality.

• 2022

CleanR Grupa acquires 30% shares of producer responsibility system provider company "Zaļā josta"

Opening of a polymer processing plant is planned.

CleanR Grupa acquires "RSC Noma" major construction & demolition waste management company. Currently acquisition approval pending in Competition coucil.



Services

cleanr

Household waste managment

- •The largest and most experienced operator since 1944 offering the widest range of waste management services.
- •The largest household waste sorting centre in the region, the Environmental Resource Centre.
- •Works in Riga, Liepaja, Jurmala, Stopini, Ozolnieki, Incukalns, Jelgava, etc.

cleanř Verso

Commercial and industrial waste management

•One of the largest service providers, which offers construction and bulky waste collection.

•The fastest growing business segment in Group`s portfolio.

•In 2020 the construction waste sorting and processing center "Nomales" established.

•Goal is to promote the legalisation of the market for this service, so that when receiving the service, the customer could be sure that the waste goes to the place intended for it.

vizĭ

Premises cleaning

•In September 2021 premises cleaning subsidiary "VIZII" launched.

•One of the largest service providers offering innovative cleaning solutions (robotic technologies, nanotechnologies, spraywash equipment, etc.) in offices, shopping centers and production areas.

•More than 500 facilities served with more than 750 employees.

•Major customers: Rimi, LMT, Maxima, Spice shopping mall, etc.

vızĭ

Property management

•Management of apartment properties. In addition to the services provided by standard house management departments, our customers also have access to the maintenance of the area adjacent to the building, cleaning of premises and other additional services.

•Management of apartment buildings is provided in Riga, Jelgava, Cesis and Tukums.

EXECUTIVE SUMMARY O

urban

Maintenance of territories and roads

•We provide daily sanitary teritory maintainance, including cleaning of pedastrian areas, parks, grass cutting as well as specialized service for public roads maintenance in winter.

•Major customers: Jurmala, Rezekne, Tukums, Liepaja, Valmiera, Riga and Pieriga municipalities, Maxima, Rimi, Neste, Spice shopping mall, Knauf, etc.

Roader

Building of Roads

•Segment that is developed throughout Latvia since acquisition of SIA Roadeks. Intention to develop this business line as strong and ambitious market player servicing major cities and municipalities, as well as private sector customers around the country.



Management of used packaging

•By acquiring SIA "Zaļā josta" there is business line widened for managing used packaging and servicing companies with management of Natural Resources Tax. There is intention to invest and develop this business line in near future.

•Acquisition of SIA "ZaJā josta" shares expands activities in producers responsibility system. Producers responsibility system enables producers to have an exemption from packaging tax by joining voluntarily PRS (ZaJā josta) that ensures collection and recycling of used packaging.



CleanR Grupa services in Latvia



CleanR services





Sorting facilities

Riga – 2 sorting facilities Stopini – 2 sorting facilities Babite novads – 1 sorting facility Kekava – Recycling center "Gurnicas"



EXECUTIVE SUMMARY 01



CleanR Grupa consolidated financial results

2021

Turnover **53.8** million €

EXECUTIVE SUMMARY 01

Associated companies:







CleanR Grupa consolidated financial results

2021

EBITDA 10.1 million €

EXECUTIVE SUMMARY **O1**





CleanR Grupa consolidated financial performance





* Turnover amount including: EUR 4 mln from acquiring "RSC Noma", EUR 19 mln from acquiring "ZaJā josta" and "Roadeks" and EUR 8 mln recycling center "Gurnicas"; EUR 6 mln from acquisition of the territories management business.

EXECUTIVE SUMMARY 01







CleanR Grupa consolidated financial performance



 \ast Debt amount including EUR 15 mln from the issued bonds.

EXECUTIVE SUMMARY 01



5 goals in 5 years



Goal Nº 1

More sorting, processing, producing



Goal Nº 2

NO to diesel fuel



Goal Nº 3

Wider development in environmental services

STRATEGY 02



Goal Nº 4

Customers' first choice



Goal Nº 5

ESG focused company leader in industry



Group overview





AS CleanR Grupa Starting with 01.01.2023



* after M&A between VIZII and NIA Grupa, there will be joint company VIZII established with 2 major business lines: premises cleaning in Vizii Telpas and property management in Vizii Nami where all previously mentioned regional branches will be gathered.

** aim is to acquire the majority in SIA «ZaJā josta»

GROUP OVERVIEW 03





CleanR Grupa governance

Supervisory board



Guntars Kokorevičs

Chairman of the Supervisory Board

Founder and chairman of the Supervisory Board of CleanR Grupa. More than 17 years' experience in environmental industry, including partnership and regional representation of the global leading environmental services company "Veolia". Vice President of Employers' Confederation of Latvia (LDDK), former CEO of Riga Stock exchange.



Harijs Krongorns

Member of the Supervisory Board

Member of the Supervisory Board of CleanR Grupa. Extensive board member experience in large Latvian companies. Recorded history in consulting major M&A transactions in the environmental services industry. ACCA member since 2001.

Management Board



Guntars Levics

Member of the Management Board

17 years experience in waste management industry. Developed significant waste management projects, like, establishment of the largest sorting plant in Baltics, first plastic recycling plant for CleanR Grupa both co-financed by EU funds.



Inta Liepa Member of the Management Board

More than 10 years of legal work experience in companies of various sizes, extensive experience in the development of legal acts and cooperation with state administration institutions. Considerable experience in the implementation of EU fund projects. Experience in improving the corporate governance of companies.

GROUP OVERVIEW



Māris Mančinskis

Member of the Supervisory Board

Member of the Supervisory Board of AS "CleanR Grupa". Extensive board member experience in large companies was a long-time CEO of Swedbank Latvia, also non-executive Board Member and investor in fuel and convenience retailer KOOL. Currently is Deputy Chairman of the Board of Directors of Agrolats Grupa, Member of Executive Committee of the Latvian Olympic Committee, as well as Member of the Board of Directors of the Moldova commercial bank "Victoriabank" as a nominated director of the European Bank for Reconstruction and Development.



Management team of CleanR Grupa subsidiaries

Management Board of CleanR

Management Board of CleanR Verso

Vizii



Valerijs **Stankevics** Chairman of the Board, CEO



Aleksandrs Ugorenko Chairman of the Board, CEO





Linda Rirdance Board member, CFO



Aldis Remesis Board member, Head of Sales



GROUP OVERVIEW

 $\bigcirc 3$

Management Board of

Management Board of Vizii Urban





Valdis **Purvinskis** Chairman of the Board, CEO



Ģirts **Baltrums** Board member, COO

Dace Sakena

Board member, Head of Legal and Administration



Business overview





Municipal waste management

cleanr

Leading and the most experienced operator in Latvia

- Since year 1944
- Largest portfolio of services. Collects both unsorted and separated waste, i.e. paper, plastic and metal, as well as glass. The first company in Latvia that started separate bio waste collection. Manages 9 public amenity sites in different municipalities.
 25% of the collected waste is collected separately and sent for further processing. The first company to install underground containers in Riga.
- Operating area: Riga, Liepaja, Jurmala, Ropazi, Ozolnieki, Incukalns, Jelgava and others



No.1
in Latvia40%
market share270
employees>50 000
customers> 500 000
serviced inhabitants of Latvia70
waste transportation vehicles

BUSINESS OVERVIEW 04



Commercial and industrial waste management

cleanr verso

The fastest growing business area in the Group.

After completing acquisition of RSC Noma will be undoubtedly leading C&D waste management company, that already operates 2 presorted packaging waste facilities in Riga and most advanced C&D waste sorting plant "Nomales" near Riga. Aiming to achieve 100k+ tons of handled waste in 2022.

CleanR Verso is a role model for developing standards for sorting and recycling construction waste in Latvia.

Services:

- Collection and sorting of commercial and industrial waste
- Collection of presorted packaging waste (mostly paper and plastics, as well as glass)
- Sorting of presorted packaging waste
- Sales of recycled materials

BUSINESS OVERVIEW



40% market share (goal in 2023) 130 employees

25 trucks

520 large-size containers



Urban territories and road maintenance

urban

Group company that provides street, road, public and private outdoor space maintenance services in Latvia for nearly 20 years.

In 2021, in order to expand the range of services, Group acquired 50% of the road construction company SIA Roadeks, enabling the CleanR Group to increase capacity in routine road maintenance and to boost capacity in the road construction sector.

- Operating area: Riga and suburb areas, Jurmala, Rezekne, Tukums, Liepaja
- Biggest customers: Rimi, Maxima, Neste, shopping mall Spice, Knauf and others

764 km of roads cleaned and maintained

30 cleaning equipment vehicles

70 vehicles for road maintenance in winter

BUSINESS OVERVIEW





Indoor cleaning

vizĭi

Group company specializing in indoor cleaning

One of the leading indoor cleaning services providers in Latvia offering innovative cleaning solutions (using robotic technologies, nanotechnologies, modern equipment, etc.) for offices, shopping centers, and industrial areas.

- Since 2005 one of the CleanR business lines
- Since 2021 independent Group company
- Biggest customers: Rimi, Maxima, Olainfarm, Latvijas Balzams and others

750 employees

>500 sites in Riga and Latvia









Producer responsibility system provider

Eko Rija | Zaļā josta

Servicing the management system of used packaging thus providing an opportunity for the customers to obtain a 100% exemption from Natural Resources Tax.

In 2022 CleanR Grupa acquired 30% of the second largest Natural Resources Tax management company SIA ZaJā josta, thus developing the service application in its full life-cycle. Group intention lies in further development of this segment continuing acquisition process where agreement already is reached to acquire another 40% of shares.



BUSINESS OVERVIEW 04



Financial Overview





Key financials





FINANCIAL OVERVIEW

 $\mathbf{06}$



Funding structure 30.06.2022

Diversified funding structure, balanced between Bank, Insurance company and Dealer lease Balance sheet equity and liabilities

60.4 million €

Bank overdraft secured by the commercial pledge on assets (EUR 2.6 mln) 2) Bank guarantees secured by the commercial pledge on assets (EUR 2 mln)

FINANCIAL OVERVIEW

06





Income Statement

	Audited	Audited	Unaudited
(thousand EUR)	2020	2021	2022 6M
Sales	52 115	53 779	33,214
Cost of sales	-43 069	-44 294	-28,152
Gross profit	9 046	9 485	5,062
Selling and distribution expenses	-447	-621	-346
Administrative expenses	-3 603	-4 090	-2,294
Other operating income	2 563	2 834	1,019
Other operating expenses	-1 392	-1 250	-754
Interest and similar expenses	-207	-170	-98
Operating profit	5 960	6 188	2,590
Income tax expense	-250	-238	-116
Profit for the period	5 709	5 950	2,474
EBITDA	10 493	10 100	5,167
EBITDA (%)	20%	19%	16%

*Certified auditor company SIA "Potapoviča un Andersone"

Sales has increased by EUR 8 mln from EUR 25 mln in 6M 2021 to EUR 33 mln in 6M 2022.

Waste disposal costs have increased to EUR 10 mln in 6M 2022 from EUR 6 mln in 6M 2021 (+67% yoy) due to increases in regulatory tariffs. However, according to Latvian law such increase can be immediately passed on to customers through increase in prices.

Adverse effects from cost inflation including labor and energy costs are mitigated by price indexation for customers and efficiency improvements as cost increase makes it economically viable to invest in advanced technology. Investments in automated sorting equipment and large volume underground bins being just few from the many investment projects in 2022.

Average EBITDA margin over the last 3 years - 18%.



Balance Sheet

	Audited	Audited	Unaudited
(thousand EUR)	2020	2021	2022 6M
Intangible assets	7 290	6 582	7,222
Property and equipment ¹	19 957	21 783	23,398
Financial assets / investments ²	5 039	10 014	12,115
Non-current assets	32 286	38 378	42,735
Inventories	410	601	973
Trade receivables	6 732	7 483	8,800
Other current assets	2 410	3 050	3,270
Cash	8 899	7 466	4,647
Current assets	18 451	18 600	17,691
TOTAL ASSETS	50 737	56 978	60,425
Share capital	346	346	346
Retained earnings	25 447	29 797	34,772
Current year profit	5 179	5 425	2,160
Share of minority shareholders	1 683	1 758	1,871
TOTAL EQUITY	32 654	37 327	39,149
Commitments and Contingencies	158	218	97
Bank loans	1 407	204	235
Other loans (lease)	2 933	3 499	3,485
Other long term liabilities ³	4 566	4 715	6,351
Long term liabilities	8 906	8 417	10,071
Bank loans	1 726	1 205	692
Other loans (lease)	1 056	1 216	1,123
Other short term liabilities	6 236	8 594	9,294
Short term liabilities	9 018	11 016	11,109
Total liabilities	17 925	19 433	21,179
TOTAL EQUITY AND LIABILITIES	50 737	56 978	60,425

Investments in polyolefin processing plant project (increase in equipment).

Investments in SIA *Zaļā josta* and *RSC* capital shares (increase in investments).

Substantial share of profit is reinvested.

All major bank loans are repaid.

1) Including property 29% (EUR 7 mln); Including equipment 71% (EUR 16 mln).

2)Including shares in Roadeks (EUR 5.4 mln), Zaļā josta (EUR 1.9 mln), RSC (EUR 1.3 mln).

3)Including future earnings (EU funds) EUR 1.8 mln, accrued income (property management) EUR 1.8 mln, accrued income (personnel related) EUR 1 mln.



Sustainability Strategy





Sustainability in focus

Creating a long-term sustainability strategy according to ESG guidelines:



in 2022

- Stakeholder survey
- Materiality analysis
- Carbon footprint calculation and decarbonisation initiatives
- Defining priority areas
- Setting long-term goals and measurement system
- Creating a long-term sustainability strategy according to ESG guidelines

SUSTAINABILITY STRATEGY 05

in 2023

• Start of non-financial reporting

 \bullet Initiatives to achieve sustainability goals and reduce CO_2 footprint



Transaction Overview





Use of proceeds

In order to increase and diversify Group revenues and EBITDA we are planning to invest in M&A and greenfield projects at least EUR 10 mln. Main focus on circular economy and long term sustainability; as well as increasing Group's presence in areas where we are not present or present as minority player, including recycling facilities and road construction.

Use of proceeds (thousand EUR)

Purchase

Acquisitio

Acquisiti

Acquisiti

Expandin starting t

In total

TRANSACTION OVERVIEW

e of 40% "Zaļā Josta" capital shares	2,000
on of a territories' management business	6,500
ion of a waste management company	1,500
ion of a road construction business	2,500
ng the operation of the plastic factory by the production of boards	2,500
	15,000



Indicative Termsheet

Issuer	AS «CleanR Grupa»
Issue size	Up to EUR 15,000,000
Maturity	3 years
Type of bond	Secured bonds
Annual coupon, coupon frequency	3M EURIBOR + 6.0% – 7.0% p.a., paid o
Security	Commercial pledge on the shares of Mat
Call Option	@102% after Year 2 @100.5% 3 months before maturity
Put Option	In case of Change of Control @101%
Type of Placement	Private placement with EUR 100,000 mir
Listing	Nasdaq Baltic First North within 12 mont
Financial covenants	 Consolidated interest coverage (EBITD) Minimum Equity / Assets ratio of 30% Maximum Net Debt / EBITDA ratio of 3
Use of proceeds	Financing of M&A and investment progra
Arranger	Signet Bank AS
Legal Advisor and Collateral Agent	ZAB Eversheds Sutherland Bitans SIA

$\cap 7$ TRANSACTION OVERVIEW

quarterly

terial Subsidiaries of AS «CleanR Grupa»

inimum subscription

ths after the Issue Date

DA / Interest) ratio of at least 3x

3.5x

am



Risk factors

Risks related to Group's business and industry:

- Group operates in competitive industries
- Group faces certain risks associated with providing services to public sector
- Certain municipalities could decide to take over services provided by the Group
- Group operates in a regulated industry
- Group's long-term contracts can hinder its ability to react rapidly and appropriately to new situations
- Decrease in waste collection would cause a decrease in the fees collected by the Group
- Group is exposed to the risks of raw material price fluctuations
- Group's business could be adversely affected if it fails to adapt to technological developments
- Group faces risks associated with its acquisition strategy
- Group's insurance coverage may not be sufficient

- Group's leverage might increase in the
- Loss of key personnel members could a impact business
- Group may not be able to attract and r appropriately skilled employees
- Group is exposed to operational risks
- Group is exposed to counterparty cred
- Group might be involved in litigation in ordinary course of business

Risks related to the economic and regulatory environment:

- Adverse effects of economic slowdown
- Potential impact of a new wave of global pandemics
- Adverse effects of geopolitical developed
- Adverse effects of changes in regulatory environment
- Effects of doing business subjected to environmental regulations
- Potential changes in local tax regime

he future	Risks related to Notes:
d adversely	Notes repayment risk
	No security
d retain	 No limitation on issuing additional debt
	Liquidity risk
5	Delisting risk
edit risk	Price risk
in the	Early redemption risk
	Tax risk
	 Resolutions of Noteholders' risk
	 Risk that some Investors might have more preferential
	terms than others
/n	Risks associated with Collateral Agent Agreement:
	Non-fulfillment of functions
	Risks associated with Guarantees:
opments	 Limitations to validity and enforceability
	 Enforcement subjected to procedures and limitations
	set in Terms of the Notes Issue and Collateral Agent
	Agreement
	 Rights of Investors depend on Collateral Agent's
	actions and financial standing



Appendix





CleanR Group in professional associations



APPENDIX 08

O CLEANR GRUPA

Dedicated to people and planet